PERSPECTIVES

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PRIVATE EQUITY SECONDARY MARKETS FROM A SELLER'S VANTAGE POINT

CUT YOUR LOSERS, LET YOUR WINNERS RUN!

In their paper "Do Private Equity Funds Manipulate Reported Returns?", Brown, Gredil, and Kaplan (2016) examined if General Partners distorted valuations that are commonly being used by investors to decide on commitments to subsequent funds managed by the same firm/general partner.

Their analysis found evidence that under-performing managers tend to boost reported returns during times when fundraising takes place. On the other hand, they discovered that top-performing funds were likely to understate their valuations.

We look at the relevance of these findings for the secondary market.

Most LPs accept that the valuation of illiquid assets, e.g., private companies, is an imperfect exercise. Yes, the fair value accounting standards might have been amended over the past few years, but valuations still seem to exhibit time lags. We believe this has important implications for LPs considering selling fund interests in the secondary market.

Most publications are written for buyers of private equity secondaries

Historically, most publications on the private equity secondary market focused on the J-curve mitigation effect, the ability to buy fund interests at a discount, and superior selection skills to explain the higher internal rates of return (IRR) of secondary funds vs. primary funds. Most of these publications were prepared by secondary buyers and, in our view, omitted a critical factor for potential sellers: top-performing mature funds tend to continue their very strong performance in the last few years of their life; bad funds will do the opposite.

Most primary investors approach the secondary market from an accountant's perspective, anchoring on their investments' book value, represented by the net asset value (NAV).

Top-performing mature funds tend to continue very strong performance in the last few years of their life; bad funds will do the opposite.

Most primary investors anchor

market.

on their investments' book value

when they approach the secondary

valuation. In our view, that is what secondary buyers capitalize on and explains a big part of their outperformance. Secondary buyers know that they "can't eat the NAV" and rather must care about expected future cash flows. You can't eat the Net Asset Value. It makes much more sense to focus on

We used a combination of Bloomberg and Pregin data to illustrate our viewpoint on the future recovery values for private market funds

They would rather sell a great fund at NAV or a small premium, than to accept a material discount on a bottom-quartile fund whose GP has likely overstated the

While there are endless ways of slicing and dicing the datasets, we think it is particularly relevant to analyze the results across different performance quartiles. As reported performance figures of early-stage funds are less reliable, our analysis focuses on more mature funds.

The below charts first show the average results of a top-quartile mature private market fund (vintages 2010 and 2011, i.e., 8 to 9 years old). The 25% of funds with the highest IRRs already distributed 1.48x of paid-in capital to investors by today (DPI). What's left represents 0.73x of paid-in capital (RVPI), resulting in a TVPI of 2.21x.

Average results of a top-quartile mature private market fund (vintages 2010 and 2011)

227% Min. reco = 176% RVPI 0.73x Current NAV 2.21x TVP To-date Past Future DPI 1.48> Paid-in 2010-2011 Today

Figure 1: Average results of top-quartile mature private market funds (vintages 2010 and 2011); source: Pregin

The results for the bottom 25% of funds are (obviously) much more disappointing; DPI of 0.66x and TVPI of 1.11x. These numbers are all about the past.

Average results of a bottom-quartile mature private market fund (vintages 2010 and 2011)



Figure 2: Average results of bottom-quartile mature private market funds (vintages 2010 and 2011); source: Pregin

Let us now think about LPs' options on the secondary market using a forwardlooking perspective.

Meanwhile, bottom-quartile funds only distributed 0.66x of paid-in capital to investors.

expected future cash flows.

Top-quartile funds already

to investors by today.

distributed 1.48x of paid-in capital

What one should most care about is how much of that value one's funds will actually distribute in the future. The residual value in a fund today is the NAV, and what we should most care about is how much of that value a fund will actually distribute in the future. We, therefore, measure the recovery over their remaining life in % of the NAV in year 8 to 9.

A top-performing fund has historically returned 221% of NAV/residual value that it reported in year 8 or 9 (see chart 1 above). The bottom-quartile funds recovered a mere 60% of NAV (see chart 2 above).

Let us summarize the results about future recovery expectations across all quartiles.

Average total value to paid-in (TVPI) of private market funds over their remaining life

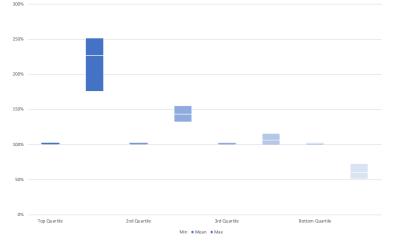


Figure 3: Average TVPI of mature private market funds (1999-2011 vintages), ending values measured at 30 Sept. 2017; source: Preqin

As counterintuitive as it sounds, a seller would often have been better off getting rid of the worst performers than holding on to the top funds.

Or to put it in terms of loss-aversion: selling a top-quartile fund at a substantial premium, e.g., 120% of NAV, appears to be a much worse proposition than selling a bottom-quartile fund at a 60% discount when you take a longer-term, rational perspective.



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The firm also offers a range of governance and advisory solutions across alternative assets. Since 2010 Multiplicity Partners has been active in the secondary market for illiquid anddistressed assets, as buy-and sell-side advisor, investment manager and principal investor. The team has successfully completed dozens of transactions across a wide range of illiquid and complex financial assets and established a global network of industry contacts. Each partner contributes more than 16 years of relevant experience that give us the collective capabilities to effectively identify, analyse and execute attractive investment opportunities in hard-to-value assets.

Multiplicity Partners was founded in 2010 and is based in Zurich, Switzerland.

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